

Appendix A

		Option A				Option B				Option E			
		2017/18	2018/19	2019/20	Cum. .	2017/18	2018/19	2019/20	Cum. .	2017/18	2018/19	2019/20	Cum. .
i	Affordability Criteria	£12,334,483	£11,222,618	£10,130,527	£33,687,628	£12,334,483	£11,222,618	£10,130,527	£33,687,628	£12,334,483	£11,222,618	£10,130,527	£33,687,628
ii	Option Affordability before Transformation Cost	£12,872,215	£12,481,792	£10,804,592	£36,158,600	£12,412,215	£11,217,292	£9,477,592	£33,107,100	£12,331,122	£11,222,342	£9,482,642	£33,036,107
iii	Variation from Affordability	£537,732	£1,259,174	£674,065	£2,470,972	£77,732	£-5,326	£-652,935	£-580,528	£-3,361	£-276	£-647,885	£-651,521
iv	Transformation Cost Requested	£1,628,278	£1,798,834	£243,000	£3,670,112	£1,628,278	£1,798,834	£243,000	£3,670,112	£652,912	£200,000	£300,000	£1,152,912
v	Option Affordability after Transformation Cost	£14,500,493	£14,280,626	£11,047,592	£39,828,712	£14,040,493	£13,016,126	£9,720,592	£36,777,212	£12,984,034	£11,422,342	£9,782,642	£34,189,019
vi	Variation from Affordability (including transformation)	£2,166,010	£3,058,008	£917,065	£6,141,084	£1,706,010	£1,793,508	£-409,935	£3,089,584	£649,551	£199,724	£-347,885	£501,391

Notes

i	The Affordability Criteria is indicative of the current in scope services costs with the MTFS savings achieved.
ii	Key cost changes which make up the variation from the current in scope service costs, i.e. COST INCREASE - TBG management fee £1m to £1.8m over 3 years, TBG contingency £0.75m over 3 years, TBG additional overheads £0.25m over 3 years, LBB client costs £0.25m and addition LBB costs such as HR, Finance, IT, Legal. SAVINGS - Move to zone based waste collections, new street cleansing regime, full cost recovery from commercial waste, use of TBG flex, enhanced financial control
iii	Variation from affordability, reflects the amount by which the option is likely to meet or miss the MTFS target. A negative figure reflects meeting/overachieving against the target
iv	Transformation costs are one off costs which are used to facility change. Transformation costs for the options include IT System purchase and installing and real-time integration, Redundancy Costs, a grounds management works system, and communication costs
v	Ongoing costs and savings as well as the one off transformation costs are included in this section, to relect the options estimated total cost over three years
vi	Variation from Affordability (including transformation) reflects that amount by which the option is likely to meet or miss the MTFS target, if transformation cost are also meet from the Street Scene Service budget. This highlights the addition transformation which would need to be funded.